

Q2, 2012 Consolidated Financial Statements

dependable.

K-Bro Linen Inc.

Condensed Consolidated Statements of Financial Position

(unaudited, thousands of Canadian dollars)

| | J | une 30, 2012 | ember 31, 2011 |
|--|----|-----------------|-------------------|
| ASSETS | | | |
| Current assets | | | |
| Accounts receivable | \$ | 14,184 | \$ 14,902 |
| Linen in service | | 8,810 | 8,182 |
| Prepaid expenses and deposits | | 1,421 | 1,450 |
| | | 24,415 | 24,534 |
| Property, plant and equipment (note 4) | | 33,640 | 33,095 |
| Intangible assets | | 11,994 | 13,340 |
| Goodwill | | 20,456 | 20,456 |
| | \$ | 90,505 | \$ 91,425 |
| LIABILITIES | | | |
| Current liabilities | | | |
| Accounts payable and accrued liabilities | \$ | 11,099 | \$ 14,790 |
| Income taxes payable | | 1,098 | 1,857 |
| Dividends payable to shareholders | | 676 | 642 |
| | | 12,873 | 17,289 |
| Long-term debt (note 5) | | 7,113 | 6,095 |
| Unamortized lease inducements | | 463 | 512 |
| Deferred income taxes | | 4,387 | 4,596 |
| | \$ | 24,836 | \$ 28,492 |
| SHAREHOLDERS' EQUITY | | | |
| Share capital | | 71,444 | 69,493 |
| Contributed surplus | | 854 | 1,580 |
| Deficit | | (6,629) | (8,140) |
| | \$ | 65,669 | \$ 62,933 |
| Contingencies and commitments (note 6) | | | |
| | \$ | 90,505 | \$ 91,425 |

Condensed Consolidated Statements of Earnings & Comprehensive Income

(unaudited, thousands of Canadian dollars, except share and per share amounts)

| | | Three Mor | nths Ei e 30, | nded | Six Months Ended June 30, | | | |
|--|----|-----------|------------------|-----------|------------------------------|----------|----|-----------|
| | | 2012 | | 2011 | | 2012 | | 2011 |
| Revenue | \$ | 31,526 | \$ | 28,871 | \$ | 61,691 | \$ | 56,557 |
| Expenses | | | | | | | | |
| Wages and benefits | | 14,396 | | 13,362 | | 28,150 | | 26,156 |
| Linen | | 3,139 | | 2,961 | | 6,317 | | 5,899 |
| Utilities | | 1,911 | | 2,041 | | 3,891 | | 4,235 |
| Delivery | | 1,354 | | 1,152 | | 2,694 | | 2,349 |
| Repairs and maintenance | | 953 | | 938 | | 1,913 | | 1,859 |
| Occupancy costs | | 978 | | 938 | | 1,945 | | 1,885 |
| Materials and supplies | | 977 | | 973 | | 1,888 | | 1,827 |
| Corporate | | 1,414 | | 1,641 | | 2,892 | | 3,003 |
| | | 25,122 | | 24,006 | | 49,690 | | 47,213 |
| EBITDA | | 6,404 | | 4,865 | | 12,001 | | 9,344 |
| Other expenses | | | | | | | | |
| Depreciation of property, plant and equipment | | 1,590 | | 1,395 | | 3,125 | | 2,970 |
| Amortization of intangible assets | | 673 | | 641 | | 1,346 | | 1,282 |
| Financial charges | | 67 | | 84 | | 150 | | 189 |
| Loss (gain) on disposal of property, plant and equipment | | (10) | | 20 | | 119 | | 26 |
| | | 2,320 | | 2,140 | | 4,740 | | 4,467 |
| Earnings before income taxes | | 4,084 | | 2,725 | | 7,261 | | 4,877 |
| Current income tax expense | | 1,041 | | 455 | | 2,038 | | 812 |
| Deferred income tax expense (recovery) | | 80 | | 267 | | (209) | | 507 |
| Income tax expense | | 1,121 | | 722 | | 1,829 | | 1,319 |
| Net earnings and Comprehensive income | | 2,963 | | 2,003 | | 5,432 | | 3,558 |
| Net earnings per share: | ф | 0.40 | Φ. | 0.00 | Φ. | 0.50 | 4 | 0.50 |
| Basic | \$ | 0.42 | \$ | 0.29 | \$ | 0.78 | \$ | 0.52 |
| Diluted | \$ | 0.42 | \$ | 0.29 | \$ | 0.78 | \$ | 0.51 |
| Weighted average number of shares outstanding (note 7): | | | | | | | | |
| Basic | 6, | ,979,281 | | 6,917,854 | 6 | ,955,567 | | 6,904,451 |
| Diluted | 7, | ,009,458 | | 6,960,674 | 6 | ,985,744 | | 6,947,271 |

Condensed Consolidated Statements of Changes in Equity

(unaudited, thousands of Canadian dollars, except share amounts)

| | Issued Cap | ital | | | | |
|---|---------------------|--------|------------------------|-------------------------|---------|-----------------|
| | Number of shares | Amount | Contributed surplus | Shares held in trust | Deficit | Total equity |
| _ | # | \$ | \$ | \$ | \$ | \$ |
| As at December 31, 2011 | 7,006,365 | 71,400 | 1,580 | (1,907) | (8,140) | 62,933 |
| Net earnings | - | - | - | - | 5,432 | 5,432 |
| Dividends declared (note 8) | - | - | - | - | (3,921) | (3,921) |
| Employee share based compensation expense | 48,842 | 1,178 | (726) | 1,626 | - | 2,078 |
| Unvested treasury shares held in trust | (36,626) | (853) | - | - | - | (853) |
| As at June 30, 2012 | 7,018,581 | 71,725 | 854 | (281) | (6,629) | 65,669 |

| | Issued Cap | ital | | | | |
|-----------------------------|------------------------|--------|---------------------|-------------------------|---------|-----------------|
| | Number of shares/units | Amount | Contributed surplus | Shares held in trust | Deficit | Total equity |
| | # | \$ | \$ | \$ | \$ | \$ |
| As at December 31, 2010 | 7,004,973 | 71,400 | 1,141 | (1,601) | (8,362) | 62,578 |
| Net earnings | - | - | - | - | 3,558 | 3,558 |
| Dividends declared (note 8) | - | - | - | - | (3,853) | (3,853) |
| Employee share based | | | | | | |
| compensation expense | - | _ | (130) | (306) | - | (436) |
| As at June 30, 2011 | 7,004,973 | 71,400 | 1,011 | (1,907) | (8,657) | 61,847 |

Condensed Consolidated Statements of Cash Flow

(unaudited, thousands of Canadian dollars)

Six Months Ended June 30,

| | 2012 | 2011 |
|---|-------------|-------------|
| OPERATING ACTIVITIES | | |
| Net earnings | \$ 5,432 | \$ 3,558 |
| Depreciation of property, plant and equipment | 3,125 | 2,970 |
| Amortization of intangible assets | 1,346 | 1,282 |
| Amortization of lease inducements | (22) | (23) |
| Loss on disposal of property, plant and equipment | 119 | 26 |
| Deferred income taxes | (209) | 507 |
| | 9,791 | 8,320 |
| Change in non-cash balances relating to operations (note 9) | (3,133) | (1,606) |
| Cash provided by operating activities | 6,658 | 6,714 |
| FINANCING ACTIVITIES | | |
| Proceeds from revolving credit facility | 3,113 | 4,310 |
| Repayments to revolving credit facility | (2,095) | (2,066) |
| Dividends paid to shareholders | (3,887) | (3,212) |
| Cash used in financing activities | (2,869) | (968) |
| INVESTING ACTIVITIES | | |
| Purchase of property, plant and equipment | (3,847) | (1,464) |
| Proceeds from disposal of property, plant and equipment | 58 | 28 |
| Acquisition of businesses | - | (4,310) |
| Cash used in investing activities | (3,789) | (5,746) |
| Change in cash during the period | | _ |
| Cash, beginning of year | | _ |
| Cash, end of period | \$ - | \$ - |
| | | |
| Supplementary cash flow information | | |
| Interest paid | \$ 66 | \$ 134 |
| Income taxes paid | \$ 2,797 | \$ |

(unaudited, thousands of Canadian dollars except share and per share amounts, three and six months ended June 30, 2012 and 2011)

K-Bro Linen Inc. (the "Corporation" or "K-Bro") is incorporated in Canada under the Business Corporations Act (Alberta). The Corporation and its wholly owned subsidiaries provide a range of linen services to healthcare institutions, hotels and other commercial accounts that include the processing, management and distribution of general linen and operating room linen. The Corporation provides services from eight processing facilities in seven major cities across Canada from Victoria, British Columbia to Québec City, Québec.

The Corporation's common shares are traded on the Toronto Stock Exchange under the symbol "KBL". The address of the Corporation's registered head office is #103, 15023 – 123 Avenue, Edmonton, Alberta, Canada.

These unaudited interim consolidated financial statements were approved and authorized for issuance by the Board of Directors ("the Board") on August 9, 2012.

1 Statement of Compliance

These unaudited interim consolidated financial statements have been prepared in accordance with International Financial Reporting Standards and specifically, International Accounting Standard 34, *Interim Financial Reporting*. Consequently, these unaudited interim condensed consolidated financial statements do not include all of the information and footnotes required by International Financial Reporting Standards for annual consolidated financial statements for year-end reporting purposes.

2 Basis of Presentation

The accounting policies and methods applied by the Corporation in these unaudited interim consolidated financial statements are the same as those applied by the Corporation in its most recent annual financial statements as at and for the year ended December 31, 2011.

3 New Standards not yet adopted and interpretations issued but not yet effective

There are no changes in accounting standards applicable to future periods other than as disclosed in the most recent annual consolidated financial statements as at and for the year ended December 31, 2011.

4 Property, plant and equipment

| | L | and | Bu | uildings | Laundry quipment | Office uipment | Delivery Juipment | omputer Juipment | I | Leasehold mprovements | Spare Parts | Total |
|-----------------------------|----------|-----|----|----------|---------------------|-------------------|----------------------|---------------------|----|--------------------------|----------------|--------------|
| Year ended, December 31, 2 | 011 | | | | | | | | | | | |
| Opening net book amount | \$ | 70 | \$ | 461 | \$ 25,009 | \$ 219 | \$ 790 | \$ 63 | \$ | 6,733 | \$ 512 | \$ 33,857 |
| Additions | | - | | - | 2,331 | 56 | 10 | 73 | | 197 | 180 | 2,847 |
| Acquisition of business | | 55 | | 720 | 1,616 | 18 | - | 36 | | - | - | 2,445 |
| Disposals | | - | | - | (43) | (3) | (69) | (1) | | - | - | (116) |
| Depreciation charge | | - | | (59) | (4,385) | (90) | (90) | (71) | | (1,243) | - | (5,938) |
| Closing net book amount | \$ | 125 | \$ | 1,122 | \$ 24,528 | \$ 200 | \$ 641 | \$ 100 | \$ | 5,687 | \$ 692 | \$ 33,095 |
| At December 31, 2011 | | | | | | | | | | | | |
| Cost | \$ | 125 | \$ | 1,275 | \$ 46,712 | \$ 602 | \$ 955 | \$ 1,543 | \$ | 11,437 | \$ 692 | \$ 63,341 |
| Accumulated depreciation | | - | | (153) | (22,184) | (402) | (314) | (1,443) | | (5,750) | - | (30,246) |
| Net book amount | \$ | 125 | \$ | 1,122 | \$ 24,528 | \$ 200 | \$ 641 | \$ 100 | \$ | 5,687 | \$ 692 | \$ 33,095 |
| Six-month period ended, Jun | ie 30, 2 | 012 | | | | | | | | | | |
| Opening net book amount | \$ | 125 | \$ | 1,122 | \$ 24,528 | \$ 200 | \$ 641 | \$ 100 | \$ | 5,687 | \$ 692 | \$ 33,095 |
| Additions | | | | 79 | 3,641 | 12 | | 77 | | 18 | 20 | 3,847 |
| Disposals | | | | | (143) | | (34) | | | | | (177) |
| Depreciation charge | | - | | (42) | (2,321) | (37) | (45) | (44) | | (636) | - | (3,125) |
| Closing net book amount | \$ | 125 | \$ | 1,159 | \$ 25,705 | \$ 175 | \$ 562 | \$ 133 | \$ | 5,069 | \$ 712 | \$ 33,640 |
| At June 30, 2012 | | | | | | | | | | | | |
| Cost | \$ | 125 | \$ | 1,354 | \$ 50,099 | \$ 614 | \$ 912 | \$ 1,619 | \$ | 11,455 | \$ 712 | \$ 66,890 |
| Accumulated depreciation | | | | (195) | (24,394) | (439) | (350) | (1,486) | | (6,386) | | (33,250) |
| Net book amount | \$ | 125 | \$ | 1.159 | \$ 25,705 | \$ 175 | \$ 562 | \$ 133 | \$ | 5,069 | \$ 712 | \$ 33,640 |

(unaudited, thousands of Canadian dollars except share and per share amounts, three and six months ended June 30, 2012 and 2011)

5 Long-term debt

| | Bankers Acceptances ⁽¹⁾ | | me Rate Loan ⁽²⁾ | Total Term Debt |
|---------------------------------------|---------------------------------------|-------|--------------------------------|--------------------|
| At January 1, 2011 | \$ | 4,000 | \$ 6,763 | \$ 10,763 |
| New debt | | - | 4,317 | 4,317 |
| Repayment of debt | | - | (8,985) | (8,985) |
| Closing Balance at December 31, 2011 | | 4,000 | 2,095 | 6,095 |
| Current portion of long-term debt | | - | - | - |
| Non-current portion of long-term debt | | 4,000 | 2,095 | 6,095 |
| | \$ | 4,000 | \$ 2,095 | \$ 6,095 |

| At January 1, 2012 | \$ 4,000 | \$ 2,095 | \$ 6,095 |
|---------------------------------------|-------------|-------------|-------------|
| New debt | | 3,113 | 3,113 |
| Repayment of debt | | (2,095) | (2,095) |
| Closing Balance at June 30, 2012 | 4,000 | 3,113 | 7,113 |
| Current portion of long-term debt | | | - |
| Non-current portion of long-term debt | 4,000 | 3,113 | 7,113 |
| | \$ 4,000 | \$ 3,113 | \$ 7,113 |

⁽¹⁾ Bankers' Acceptances bear interest at 30 day BA rates plus 2.5% depending on certain financial ratios, renewable monthly until July 31, 2014. As at June 30, 2012, the interest rate was 3.6%.

The Corporation has a revolving credit facility of up to \$40,000 of which \$7,363 is drawn (including letters of credit totaling \$250 per note 6(a)) as at June 30, 2012. The agreement was for a two-year committed facility maturing in 2012 which was extended on the same terms through to July 31, 2014. Interest payments only are due during the term of the facility.

6 Contingencies and commitments

a) Contingencies - Letters of credit

The Corporation has a standby letter of credit issued as part of normal business operations in the amount of \$250 (2011 - \$250) which remains outstanding for the duration the Corporation provides services to the customer.

⁽²⁾ Prime rate loan, collateralized by a general security agreement, interest at prime plus 1.0% depending on certain financial ratios, monthly repayment of interest only, maturing on July 31, 2014. As at June 30, 2012, the interest rate was 4.0%.

(unaudited, thousands of Canadian dollars except share and per share amounts, three and six months ended June 30, 2012 and 2011)

6 Contingencies and commitments, continued

b) Commitments

(i) Operating leases and utility commitments

Minimum lease payments for operating leases on buildings and equipment and estimated natural gas and electricity commitments for the next five calendar years are as follows:

| 2012 | \$ 2,754 |
|------------|--------------|
| 2013 | 3,653 |
| 2014 | 3,494 |
| 2015 | 2,995 |
| 2016 | 2,634 |
| Subsequent | 6,909 |
| | \$ 22,439 |

(ii) Linen purchase commitments

At June 30, 2012, the Corporation was committed to linen expenditure obligations in the amount of \$2,626 (2011 – \$3,854) to be satisfied during the next year.

(iii) Property, plant and equipment commitments

At June 30, 2012, the Corporation was committed to capital expenditure obligations in the amount of \$1,907 (2011 – \$381) to be satisfied during the next year.

(unaudited, thousands of Canadian dollars except share and per share amounts, three and six months ended June 30, 2012 and 2011)

7 Weighted average number of shares outstanding

Three Months Ended June 30,

| | 2012 | 2011 |
|--|-----------|-----------|
| Balance, beginning of period | 7,006,365 | 7,004,973 |
| Weighted average unvested shares issued for LTI | (27,084) | (87,119) |
| Basic weighted average shares for the period | 6,979,281 | 6,917,854 |
| | | |
| Basic weighted average shares for the period | 6,979,281 | 6,917,854 |
| Dilutive effect of LTI shares | 30,177 | 42,820 |
| Fully diluted weighted average shares for the period | 7,009,458 | 6,960,674 |

Six Months Ended June 30,

| | 2012 | 2011 |
|--|-----------|-----------|
| Balance, beginning of year | 7,006,365 | 7,004,973 |
| Weighted average unvested shares issued for LTI | (50,798) | (100,522) |
| Basic weighted average shares for the period | 6,955,567 | 6,904,451 |
| | | |
| Basic weighted average shares for the period | 6,955,567 | 6,904,451 |
| Dilutive effect of LTI shares | 30,177 | 42,820 |
| Fully diluted weighted average shares for the period | 6,985,744 | 6,947,271 |

8 Dividends to Shareholders

During the three months ended June 30, 2012, the Corporation declared total dividends to shareholders of \$1,994 or \$0.283 per share (2011 - \$1,927 or \$0.275 per share). During the six months ended June 30, 2012, the Corporation declared total dividends to shareholders of \$3,921 or \$0.558 per share (2011 - \$3,853 or \$0.550 per share).

9 Net change in non-cash working capital items

Six Months Ended June 30,

| | 2012 | 2011 |
|--|---------------|---------------|
| Accounts receivable | \$ 718 | \$ (491) |
| Linen in service | (628) | (237) |
| Prepaid expenses and deposits | 29 | 62 |
| Accounts payable and accrued liabilities | (2,493) | (1,752) |
| Income taxes payable | (759) | 812 |
| | \$ (3,133) | \$ (1,606) |

(unaudited, thousands of Canadian dollars except share and per share amounts, three and six months ended June 30, 2012 and 2011)

10 Related party transactions

The Corporation incurred expenses in the normal course of business for advisory consulting services provided by a Director primarily relating to acquisitions. The amounts charged are recorded at their exchange amounts and are subject to normal trade terms. For the three months ended June 30, 2012, the Corporation incurred such fees totaling \$35 (2011 – \$35). For the six months ended June 30, 2012, the Corporation incurred such fees totaling \$69 (2011 – \$69).

11 Segmented information

The Corporation provides laundry and linen services to the healthcare and hospitality sectors through eight operating divisions located in Vancouver, Victoria, Calgary, Edmonton, Toronto, Montréal, and Québec City. The services offered and the economic characteristics associated with these divisions are similar, therefore they have been aggregated into one reportable segment which operates exclusively in Canada. The earnings of the acquired Montréal division are reported commencing July 1, 2011.

In Edmonton, the Corporation is the significant supplier of laundry and linen services to the entity which manages all major healthcare facilities in the region. This contract currently expires on March 31, 2013; this contract has been renegotiated for a 10 year term expiring March 31, 2023. In Calgary, the major customer is contractually committed to February 28, 2018 and in Vancouver the major customer is contractually committed to November 12, 2015. For the six months ended June 30, 2012, the Corporation has recorded revenue of \$29,518 (2011 – \$27,281) from these three major customers, representing 47.8% (2011 – 47.4%) of total revenue.

| | Three Months Ended June 30, 2012 | | | Three Months Ended June 30, 2011 | | |
|---------------------------|-------------------------------------|-----------------------------------|----------------|-------------------------------------|-----------------|----------------|
| Healthcare Hospitality | \$ | 21,713 9,813 | 68.9% 31.1% | \$ | 20,042 8,829 | 69.4% 30.6% |
| | \$ | 31,526 | 100.0% | \$ | 28,871 | 100% |
| | | Six Months Ended June 30, 2012 | | Six Months Ended June 30, 2011 | | |
| Healthcare | \$ | 42,970 | 69.7% | \$ | 39,983 | 70.7% |
| Hospitality | | 18,721 | 30.3% | | 16,574 | 29.3% |
| | \$ | 61,691 | 100.0% | \$ | 56,557 | 100% |

12 Subsequent Events

a) Dividend

On July 13, 2012, the Board declared an eligible dividend of \$0.0958 per common share of the Corporation payable on August 15, 2012 payable to shareholders of record July 31, 2012.

b) Asset Purchase Commitments

Subsequent to June 30, 2012, the Corporation entered into additional purchase commitments for the acquisition of laundry equipment for an estimated value of \$14.5 million. The Corporation expects to take delivery of the new equipment over the next 12 months which will replace assets that have reached the end of their useful lives.